# Forecasting of Improving Commission Performance Article 100 by Providing an Integrated Model, Scenario -SWOT- QSPM Case Study: Yazd City

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## Extended Abstract

### 1. Introduction

Data related to construction violations in Yazd city represents an increase in construction violations in recent years. Briefly, it can be said that the violation of construction has a very wide range of causes and many factors play roles. Therefore, it is necessary to identify the causes and factors affecting the creation of construction violations and to formulate the appropriate solutions for its reduction. The purpose of this study is to provide the improvement strategies of performance the Article 100 in Yazd city with the use of SWOT-QSPM scenario-method. For this purpose, first, the key factors were identified using the Micmac software. In the next step, using the combination of scenario planning and strategic planning, strategies for improving the performance of Article 100 have been proposed.

### 2. Review of the Literature

Urban laws and regulations can be considered as the most important point of connection between urban management and citizens. Undoubtedly construction criteria play an important role in achieving the goals of urban planning, health, well-being, beauty, relaxation, safety and security. Observing the construction criteria while Achieving goals, will improve the quality of buildings and will increase the useful life of buildings. Compliance with urban construction criteria and regulations is essential to guarantee the quality of life in the city and in urban buildings and to respect the justice and the public interest. In Iranian cities, violation of urban construction from quality, technical and urban planning criteria and standards is a rooted and widespread reality that is increasing exponentially along with the growth of urbanization and rising demand in the construction industry that along with the growth of urbanization and the increase in effective demand in the construction industry, it is increasing exponentially. The building breakthrough law has become more objective in all cities facing spatial limitation.

### 3. Method

The purpose of the research is practical and its type is descriptive -analytical. The data needed to understand the status quo is derived by library and documentary methods. Therefore, with the knowledge of the status of commission of Article 100 and the status of its opinions on the sustainable development of Yazd, we examined the possible scenarios of the performance of Article 100 and developing strategies for improving the performance of the Article . At first, using the Micmac software, 15 factors were selected as key influencing

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factors in Article 100 Commission. In the second stage, using Scenario Wizard Software, possible optimal scenarios were extracted. In the next step, using the SWOT and QSPM models, strategies for improving the performance of the Article 100 Commission were developed.

## 4. Results and Discussion

Future possible scenarios were extracted using the scenario Wizard software, which ten scenarios were selected with very strong adaptation. The results show that the best situation is scenario 4. The percentage of utility scenario 4 is 57. This means that if in the best scenario, the performance of article 100 is realized, there is still a long way to ideal conditions. The desirability of other scenarios is less than 57 percent and it shows that in the future, many changes are needed to achieve a better performances. In contrast, the percentage of maximum critical conditions is 73% for scenario 10. That is, if tenth Scenario is realized, the performance of the 100 article will not be far from the 100th (100%) of the worst functional condition. After reviewing the scenarios, planning strategies for the performance of Article 100 Commission was prioritized. These strategies were identified based on the optimal scenario with the SWOT model and the quantitative strategic planning model. With regards to favorable scenario of Article 100 Commission, the offensive strategy (SO) was identified as the main priority and the diversification strategy (ST) as the next priority for planning. Finally, optimal scenario strategies were extracted; then the strategies and policies of each strategy are formulated to improve the performance of the commission by implementing these strategies.

## 5. Conclusion

Considering that after the land reform, Yazd city has been developed fast like other cities of Iran, irregular and unplanned construction (construction violations) have rised. This process will deprive the city from the proper and efficient structure. According to statistics, approximately 1182 construction permits with an infrastructure of 35, 46 thousand square meters are offered annually in Yazd city. These results indicate that Article 100 Commission's performance will be in critical condition if the current trend continues and the role of the Article 100 Commission would be more to raise money for the municipality. The development of the city will not be in good condition socially, culturally, economically and environmentally. As a result, the quality of life of citizens will deteriorate day by day. In this research, using the proposed method, probable future scenarios of article 100 Commission were extracted. Secondly, forward-looking scenarios were compiled through forward-looking softwares (Mick Mac and the Wizard Scenario). In the third stage, the desired scenario strategies were developed using the Strategic Planning Method (SWOT) and QSPM. Finally, according to the most desirable scenario strategies, its executive policies were formulated to improve the performance of Article 100 Commission of Yazd in the future. Other city municipalities can use these strategies to improve the performance of Article 100 Commission.

**Keyword**: Forecasting, Commission Article 100, Scenario, SWOT, QSPM

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